

VALUE TEAM APS - Business Services	How this fits to the SAP ASAP phases and steps					
Value Planning	Project Preparation	Blueprinting	Realization	Final Preparation	Go Live Support	Run SAP
Analyze Strategy and Strategic Anchoring	X					X
Assess Maturity Level	X		X			X
Assess Business Model	X					X
Assess: Competitive, Differentiated & Non-Core Competencies	X					X
Identify Value Opportunities	X	X		X		X
Identify Performance Opportunities	X	X		X		X
Value Identification	Project Preparation	Blueprinting	Realization	Final Preparation	Go Live Support	Run SAP
Create Operational Business Model	X	X	X	X	X	X
Analyze & Benchmark As-Is Competencies	X	X				X
Identify Business Challenges & Pain Points	X	X	X	X	X	X
Understand To-Be Competencies		X				X
Prioritize Competencies based on Value Drivers	X	X	X			X
Prioritize Competencies based on Performance Drivers		X	X			X
Define SAP Groupings I, II & III		X	X			
Value Creation	Project Preparation	Blueprinting	Realization	Final Preparation	Go Live Support	Run SAP
Create Strategy Map	X	X				X
Understand / Create Scorecards	X	X	X			X
Create Value Map	X	X				X
Create Performance Measurements		X	X			X
Create Value Governance Model		X	X			X
Define Operating Model - Define Level of Process Standardization & Process Integration	X	X	X			X
Develop Value Chain Diagram Process Models (level 1 – 3)	X	X				
Develop Event-Driven Process Chain Models (level. 3 – 5)		X				
Assess / Define Process Architecture	X	X				X
Define High Value Processes & Low Value Processes	X	X				X
Assess / Define Information Architecture Flow		X	X			
Create Process Governance		X	X			X